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STATE OF CALIFORNIA  
NEW MOTOR VEHICLE BOARD  
**MINUTES**

The New Motor Vehicle Board ("Board") held a Special meeting on September 6, 2001, at New United Motor Manufacturing, Inc. (NUMMI), in the Tacoma (tour) Room, 45500 Fremont Boulevard, Fremont, California.

2. **ROLL CALL**

Tom Flesh, President of the Board, called the Special meeting to order at 1:30 p.m.

Present:	Wendy Brogin	Tom Novi
	Robert T. (Tom) Flesh	Executive Director
	Frederick E. (Fritz) Hitchcock	Robin P. Parker
	Alan J. Skobin	Staff Counsel
	Solon C. Soteras	Polly Rowsey
	Glenn E. Stevens	Graduate Legal Assistant

Absent: Edward Bayuk  
David W. Wilson

3. **TOUR OF THE NEW UNITED MOTOR MANUFACTURING, INC. (NUMMI), FACILITY**

Sara Rogers, Tour Coordinator, provided the members with a complete tour of the NUMMI facility. Ms. Rogers and Stuart Rupp, Manager of Environmental Affairs and Legal, were available to answer member questions.

4. **ADJOURNMENT**

With no further business to discuss, the meeting was adjourned at 3:10 p.m.

Submitted by

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TOM NOVI  
Executive Director

APPROVED: \_\_\_\_\_  
Robert T. (Tom) Flesh  
President  
New Motor Vehicle Board